

**“I WALK AWAY FROM THIS  
PLACE AND THESE PEOPLE  
WITH A GREATER KNOWLEDGE  
OF WHAT IT MEANS TO BE A  
FRIEND, HOW TO WORK AS A  
TEAM, AND HOW TO APPRECIATE  
AND CARE FOR THE PEOPLE AND  
PLACES AROUND ME.”**



**HURRICANE ISLAND  
OUTWARD BOUND SCHOOL**

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**2019 ANNUAL REPORT**

# DEAR HIOBS COMMUNITY,

Every spring I sit to pen a note to you that accompanies our previous year's annual report. On this particular cold, bright day in the midst of a global pandemic, I am overwhelmed by the contrast in our world, our nation, and our school that the past year has provided. As we gather our families together in this strange and uncertain moment, distancing ourselves from one another and hiding our faces under masks, it would be easy to say that we as a community are not prepared for the times we are facing. It would be easy to give up hope.

Yet all of us, thanks to our HIOBS experience, are more than prepared to show the resilience and tenacity required to get us through these tough days. Take it from Eliza, a 17-year-old HIOBS scholarship student, who shared a learning from her course last summer.

*I walk away from this place and these people with a greater knowledge of what it means to be a friend, how to work as a*

*team, and how to appreciate and care for the people and places around me. I hope you know that I will carry this trip, this boat, and these people with me for the rest of my life.*

What Eliza brought home from Maine last summer is exactly what we need right now: friendship, appreciation, and care for others. We call on each and every one of you, HIOBS alumni, to stand up—in your families, in your communities—and lead the way through. These are **exactly** the moments we all trained for. You know what to do. You know how to work together. And you know how to lead from a place of compassion.

Thank you for helping to keep HIOBS strong. Our legacy and our values are needed more than ever in this time of unprecedented global uncertainty. Thank you for continuing to serve and support one another as we continue to serve, strive, and never yield.

With compassion,



Eric Denny, Executive Director



## OAR AWARD

In recognition and appreciation of her enormous contributions to HIOBS, Jay Braatz received the 2019 Distinguished Service Oar Award at the Annual General Meeting on August 20, 2019. Congratulations, Jay, and thank you for your service!

A group of diverse students are on a sailboat, smiling and posing for a photo. They are wearing life jackets and casual clothing. The boat's mast and rigging are visible, and the ocean is in the background. An orange box with the word 'TOGETHER' is in the top left corner.

# TOGETHER

# PROGRAM REPORT

**In 2019: 1,800 students** of all ages completed a Hurricane Island Outward Bound School Course. Whether they sailed, paddled, climbed, or backpacked, these students learned how to become more resilient in the face of challenge and more compassionate to one another.



**96 COURSES OFFERED**



**13,903 DAYS SPENT ON COURSE**



**Classic, Semester,  
Pathfinder, Vets**

**54  
Courses**

**9,846  
Days on Course**



**School &  
Community Groups**

**19  
Courses**

**2,391  
Days on Course**



**Outward Bound  
Professional**

**23  
Courses**

**1,666  
Days on Course**



**That's 333,672 life-changing hours**

spent in our wilderness classrooms in Maine, Florida, New Hampshire, the Bahamas, Brazil, Panama and Costa Rica.

**"I LEARNED SO MUCH ABOUT MYSELF, PUSHED MYSELF TO THE LIMIT, AND ACQUIRED 257 BUG BITES. THE SOLO TIME MADE ME REFLECT ON THE TRIP AND MY LIFE AND IT HELPED ME TO SEE THE BEST VERSION OF ME."**

*—Bryce, age 13*



A full-page background image showing two people rock climbing a steep, grey rock face. The climber in the foreground is wearing a red helmet, a grey sleeveless shirt, and patterned shorts, viewed from behind. The climber further up is wearing a blue shirt and dark shorts. Ropes are visible running up the rock face. The sky is blue with white clouds, and a green valley with a lake is visible in the distance.

**PREPARED**

# IMPACT STATEMENT FINDINGS



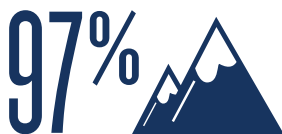
As a result of my Hurricane Island Outward Bound School course, I feel:



A GREATER UNDERSTANDING  
OF AND APPRECIATION FOR  
THE NATURAL WORLD



MORE LIKELY TO TAKE  
RESPONSIBILITY FOR THE  
CONSEQUENCES OF MY  
ACTIONS



MORE PREPARED TO TAKE  
ON FUTURE CHALLENGES



MORE COMMITTED TO  
MAINTAINING OR IMPROVING  
MY PHYSICAL FITNESS



MORE MOTIVATED TO  
ACCOMPLISH MY GOALS

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**91%** of all our participants — from middle school students canoeing in Maine to adults sailing the Florida Keys — would recommend our courses to a friend.

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“IT IS NO OVERSTATEMENT TO SAY THAT I AM INDEED A NEW INDIVIDUAL AND AM READY FOR WHAT CHALLENGES LIE AHEAD. I DO NOT DOUBT, EVEN FOR A MOMENT, THAT ANY STUDENT WISHING TO TRANSFORM INTO A STRONGER LEADER CAN FIND SOMETHING PRECIOUS IN THESE WOODS, ON THE LAKES, AND IN THE MOUNTAINS THAT TOWER OVERHEAD.”

—Luke, age 21

A full-page photograph of a person rappelling down a yellow rope into a river. The person is wearing a blue shirt and dark shorts, and is captured mid-air with their legs extended. Another person wearing a yellow helmet is partially visible in the water below. The background features a steep, rocky mountain with sparse green vegetation under a blue sky with light clouds.

**BRAVE**



# SCHOLARSHIP REPORT

**Our Scholarship Program is guided by a single principle:** every person, regardless of means, should have the opportunity to discover more within themselves through the challenge and adventure of an Outward Bound course.

IN 2019, WE PROVIDED NEARLY **\$600,000** IN SCHOLARSHIP SUPPORT.

**30%** OF OUR STUDENTS RECEIVED A SCHOLARSHIP OR FINANCIAL AID

## School and Community Groups

Using a tailored group program model, we listen to participants desired outcomes and create unique and create unique, customized programs to achieve specific, mission-aligned impacts. These multi-day, hands-on student expeditions impart a host of skills — from social & emotional learning to environmental science to customized programs for Grieving Teens.

## Discovery Awards

Based on financial need, student motivation, and the individual's potential to excel on a wilderness expedition — Discovery offers partial tuition scholarships for students on any and every course.

## Veterans Program

Since 1983, these courses have helped Veterans celebrate their achievements, enhance their sense of social connection, and successfully translate their skills into leadership positions in their homes, communities, and places of work — all completely free of charge.

## Pinnacle Partners

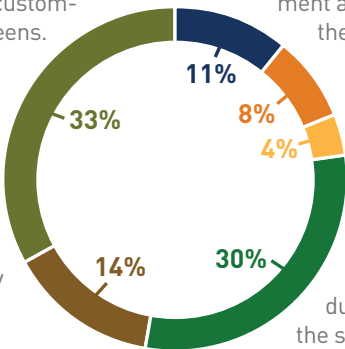
For these courses, Hurricane Island Outward Bound School partners with youth-development organizations across the country like Summer Search and Boys & Girls Clubs. Together, we help get students ages 14-18 into life-shaping wilderness experiences and prepare them for post-secondary achievement at an absolutely critical time in their lives.

## Leadership Awards

Provided at more than 20 public and private schools, these awards give young women and men with demonstrated leadership potential the opportunity to catalyze their skills and ability during a 15- or 22-day course in the summer after their sophomore or junior year of high school.

## Memorial Scholarships

Created to honor and remember loved ones, these annual awards provide meaningful tributes to our students and families across many of our courses, schools, and geographies.



**“I HAVE NEVER IN MY LIFE FELT MORE PROUD OF MYSELF THAN I DO RIGHT NOW. THIS FEELING OF ACCOMPLISHMENT AND SUCCESS IS THE MOST INCREDIBLE FEELING IN THE WORLD.”**

—Gray, age 17



A close-up photograph of two young people, likely students, wearing bright orange and yellow rain jackets and hoods. They are both smiling and looking towards the camera. The person on the left is wearing a white cap with a red star and the text 'BOAT CLUB EST. 1962'. The person on the right is giving a thumbs-up gesture. The background is a bright, overexposed sky.

RESILIENT

## 2019 BOARD

Eric Denny, Executive  
*Director & Board  
President*

Catherine Alexander,  
*Secretary*

Jay Braatz

Jeff Brandenburg

Jim Cabot, *Treasurer  
& Finance Committee  
Chair*

Clay Fowler

Brooks Giles, *Strategic  
Planning Committee  
Chair*

Lisa Kaneb

Brad Klein, *Vice Chair  
of the Board*

Dan Miner, MD,  
*Council Co-Chair*

Nejdat Mulla, *Safety  
Committee Chair*

Jack Nicolet, MD,  
*Governance Committee  
Chair*

Mike Perlis,  
*Development  
Committee Co-Chair*

Jack Peat,  
*Development  
Committee Co-Chair*

Jen Porter, *Council  
Co-Chair*

Jack Soley

Mac Weymouth

Victoria K. Woodhull,  
*Chair of the Board*

## 2019 COUNCIL

Margaret Barton

Constance Bodurow

Marjorie M. Bride

John Callan

Ginny Corsi

Austin "Gus" Curwen

Stu Dawson

John Donovan

Cooper Dragonette

Linda Edwards

Sarah Gant

Mathew Glass

Bob Gordon

Fiona & Tony Hooper

Anne O. Jackson

Beth Jackson, *Field  
Staff Representative*

Jan Kearce

Nathaniel Kellogg

Rusty Kellogg

Jeff Lewis

Ken B. Marlin

Ed Miller

Mary Moran, MD

Janny Olivier, *Field  
Staff Representative*

Gretchen Ostherr

Rick Palin

Cindy Purcell

John Remington

Chris Rokous

Kaki Smith

Mike Stanley

Sally Stetson

Sandy Stone

Dan Wyman

## 2019 ADMINIS- TRATIVE TEAM

Eric Denny, Executive  
Director

### Admissions

Mish Sommers,  
*Admissions Director*

Amber Bolduc,  
*Admissions Coordinator  
& Course Advisor*

Matt Norwood, *Course  
Advisor and Custom  
Programs Coordinator*

Charlie Reade,  
*Scholarship Outreach  
Coordinator*

### Custom Programs

Andrew Spofford,  
*Director of Outward  
Bound Professional*

Cindy Brown, *Senior  
Consultant of Outward  
Bound Professional*

Brett Wagenheim,  
*Education &  
Partnership Manager*

## Development

Julia Maher, *Develop-  
ment Director*

Erin Meyer, *Associate  
Development Director*

Sydney Cooper, *Devel-  
opment Coordinator*

## Finance

Jeanne Dellamarco,  
*Business Director*

Karen Willis, *Assistant  
Business Manager*

Kathleen Philbrook,  
*Accounts Receivable  
Administrator*

Ryan Karbula,  
*Program Support  
Coordinator*

## Fleet & Facilities

John McBride, *Fleet &  
Facilities Director*

## Marketing

Kathleen Gilbert,  
*Marketing Director*

## Program

Amy Root, *Director of  
Education & Innovation*

Julia Makowski,  
*Associate Director of  
Education & Innovation  
and Safety Director*

Sarah Chesnutt,  
*Staffing Director*

Suzanne Newsom  
Pierce, *Staffing  
Coordinator*

Tim Barker, *Director of  
Operations*

Cal McKnight, *Director  
of Operations*

## 2019 STAFF RECOGNITION

### 300 Days of Service

Sarah Buhlman

Emily Diepenbrock

Erika Hartman

Christian Kroeger

Rachel Milito

Sam O'Conner-Divel-

biss

Whitney Pander

Nicole Ripple

### 500 Days of Service

Fabi Pereira

Anna Parker

Laura Carson

### 1000 Days of Service

Julia Carleton

Sheldon Ito

Janny Olivier

### 2019 Kellogg Award

Sheldon Ito

### 3 Years of Service

Melinda Barrett

Annie Fagan

Elisa Knapp

Fabi Pereira

Madi Ruopp

Anna Sand

Ben Vockley

Kathleen Gilbert

Amber Bolduc

### 5 Years of Service

Dana Caracciola

Meganne Radway

Emilee Monson

Rachel Milito

### 10 Years of Service

Kelsy Morganwalp

### 15 Years of Service

Sam O'Connor-Divel-  
biss

Diane Sternberg

### 25 Years of Service

Colin Clark

### 30 Years of Service

Suzanne Newsom  
Pierce

Luke O'Neill

A photograph of three students on a boat. On the left, a student in a blue hoodie and a grey and blue baseball cap is focused on a rope knot. In the center, a student in an orange hoodie and blue sunglasses is smiling and gesturing with their hands. On the right, a student in a blue hoodie is also looking at the rope. They are all working together on a thick rope knot. The background shows a body of water and a forested shoreline under a clear sky.

# COLLABORATIVE

# FINANCIAL REPORT

## Statements of Financial Position (December 31, 2019)

### ASSETS

|  |                  |
|--|------------------|
| Cash and cash equivalents                        | \$ 611,292       |
| Cash restricted reserve for capital improvements | 214,853          |
| Accounts receivable                              | 51,322           |
| Pledges receivable                               | 1,226,578        |
| Prepaid expenses                                 | 203,394          |
| Property and equipment - net                     | 3,529,840        |
| Investments                                      | 3,858,327        |
| <b>Total Assets</b>                              | <b>9,695,616</b> |

### LIABILITIES AND NET ASSETS

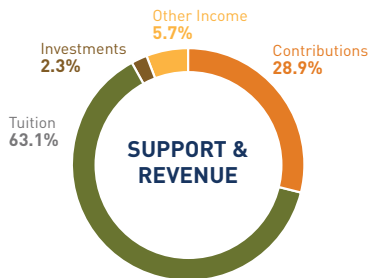
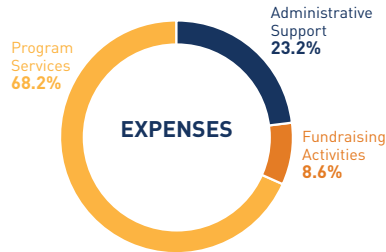
#### Liabilities

|                          |                  |
|--------------------------|------------------|
| Accounts payable         | 109,506          |
| Accrued expenses         | 155,761          |
| Deferred revenue         | 329,512          |
| Long-term debt           | 474,883          |
| <b>Total Liabilities</b> | <b>1,069,662</b> |

#### Net Assets

|                            |                  |
|----------------------------|------------------|
| Without Donor Restrictions |                  |
| Undesignated               | 2,572,014        |
| Designated by Board        | 989,600          |
| With Donor Restrictions    | 5,064,340        |
| <b>Total Net Assets</b>    | <b>8,625,954</b> |

|   |                     |
|---|---------------------|
| <b>Total Liabilities and Net Assets</b> | <b>\$ 9,695,616</b> |
|---|---------------------|



## Statements of Activities (Year Ended December 31, 2019)

### Operating Revenue

|  | Without Donor Restrictions | With Donor Restrictions | Total            |
|--|----------------------------|-------------------------|------------------|
| Tuition and Fees                         | \$ 3,403,693               | \$ —                    | \$ 3,403,693     |
| Scholarships                             | (598,729)                  | —                       | (598,729)        |
| Tuition and Fees, net of scholarships    | 2,804,964                  | —                       | 2,804,964        |
| Contributions                            | 490,337                    | 762,206                 | 1,252,543        |
| Other Income                             | 244,126                    | —                       | 244,126          |
| Net assets released from restrictions    | 825,210                    | (825,210)               | —                |
| Released Board designated from endowment | 31,598                     | —                       | 31,598           |
| <b>Total Operating Revenue</b>           | <b>4,396,235</b>           | <b>(63,004)</b>         | <b>4,333,231</b> |

### Operating Expenses

|                                 |                  |          |                  |
|---------------------------------|------------------|----------|------------------|
| Program Services                | 3,068,428        | —        | 3,068,428        |
| General and Administrative      | 1,045,214        | —        | 1,045,214        |
| Fundraising and Development     | 292,581          | —        | 292,581          |
| <b>Total Operating Expenses</b> | <b>4,406,223</b> | <b>—</b> | <b>4,406,223</b> |

|   |                |                 |                 |
|---|----------------|-----------------|-----------------|
| <b>Change in Net Assets from Operations</b> | <b>(9,988)</b> | <b>(63,004)</b> | <b>(72,992)</b> |
|---|----------------|-----------------|-----------------|

### Non-Operating Revenue and Expenses

|  |                |                  |                  |
|--|----------------|------------------|------------------|
| Contributions                                |                | 1,712,880        | 1,712,880        |
| Investment Income                            | 26,641         | 75,823           | 102,464          |
| Net gain (loss) on investments               | 107,342        | 381,963          | 489,305          |
| Gain on sale of asset                        | 9,173          | —                | 9,173            |
| Net assets released for capital expenditures | 449,656        | (449,656)        | —                |
| Capital campaign expenses                    | (97,553)       | —                | (97,553)         |
| Reclassified board designated to operating   | (31,598)       | —                | (31,598)         |
| <b>Change in Net Assets — Non-Operating</b>  | <b>463,661</b> | <b>1,721,010</b> | <b>2,184,671</b> |

|                             |                |                  |                  |
|-----------------------------|----------------|------------------|------------------|
| <b>Change in Net Assets</b> | <b>453,673</b> | <b>1,658,006</b> | <b>2,111,679</b> |
|-----------------------------|----------------|------------------|------------------|

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| <b>Net Assets, Beginning of the Year</b> | <b>3,107,941</b> | <b>3,406,334</b> | <b>6,514,275</b> |
|--|------------------|------------------|------------------|

|                                    |                     |                     |                     |
|------------------------------------|---------------------|---------------------|---------------------|
| <b>Net Assets, End of the Year</b> | <b>\$ 3,561,614</b> | <b>\$ 5,064,340</b> | <b>\$ 8,625,954</b> |
|------------------------------------|---------------------|---------------------|---------------------|





# MINDFUL

# DONOR LIST

Our donors bring life-changing experiences to students from across the country. Thank you for your incredible support and generosity. **You are Outward Bound.**

|  |  |  |                               |
|--|--|--|-------------------------------|
| Martin Aaron                             | William and Julia Boysen                       | The Chicago Community Trust              | Renee and Donald Domogauer    |
| Mary Abraham                             | Amelia and Raymond Bozicnik                    | Richard Ciero                            | Hal Dorfman                   |
| Leslie Abramson and Fred Rossman         | Margaret Braatz and Eric Buck                  | Vernon Clash                             | Kristina and Robert Doyle     |
| David Agger                              | Hubert Bradburn                                | Edward Clear                             | Thomas Doyle                  |
| Catherine and Todd Alexander             | Jeffrey and Elizabeth Brandenburg              | Elizabeth and John Cleverly              | Leslie Drexelius              |
| Douglas Alexander                        | Leland Brandt and Lynne Tapper                 | Barbara Cobb                             | The Drouthy Bear              |
| Margaret Alford Cloud                    | Ann and Richard Bresnahan                      | Peter Coburn and Betsey Cooper           | Ann Duffy                     |
| Anonymous                                | Grace Brett                                    | Julie Cohen                              | Cynthia Dutton                |
| Allen Insurance and Financial            | Bridge Run Foundation                          | Andrew Cohn                              | Rob and Sarah Dwelley         |
| Karen Allen-Maguire                      | Brimstone Consulting Group, LLC                | Kevin and Dee Colcord                    | Eleanor Dwight                |
| Charles Altschul                         | Deborah Brooke                                 | Community Foundation of New Jersey       | Dyan and Tom Dyer             |
| Amazon Smile                             | Andrew Brown                                   | Compass Light                            | Oakley Dyer and Jill Sady     |
| Thomas and Mary Amory                    | Arthur and Mary Brown                          | Martha Congdon                           | Linda and Harry Edwards       |
| Lt. Eric Hall Anderson                   | Barrett and Lynne Brown                        | Sydney Cooper and Shelby Darlington      | Thomas and Christine Edwards  |
| AON Foundation                           | Cindy Brown                                    | Barry Copp                               | Thor Emory                    |
| John and Nadja Aquino                    | Andra Brumberg                                 | J. Thomas and Nancy Corindia             | Christopher Erskine           |
| James and Marcia Arnold                  | Noelle Bucellato                               | Ginny P. Corsi                           | Reid Harding Erwin Jr.        |
| Stephen and Phyllis Bachand              | Noah Buck                                      | Frederic Corwin                          | The Ethridge Family Fund      |
| Eliza Bailey and Sid Quarrier            | Timothy Burdick                                | Alice Coughlin                           | Eversource Energy Foundation  |
| Steven Bailey                            | Phillip and Deborah Burnaman                   | Wendy Crandall and Christopher D'Aguanno | Ann Fagan                     |
| Bank of America Charitable Foundation    | Wimberley Burton                               | Susan Crane                              | Matt Falco                    |
| David Bardon                             | James and Michele Butler                       | Peter and Catherine Creighton            | Carol and Roger Fallon        |
| Robert and Marla Barker                  | Carol Butler                                   | Francis and Emily Cullen                 | John and Ann Fawcett          |
| William and Sally Barnett                | Margaret E. Burnham Charitable Trust           | L. John and Mary Lynn Culver             | Joseph E. Fellows III         |
| Thomas C. Barron                         | James and Suzanne Cabot                        | Janet and Jim Cumming                    | Mike and Keely Felton         |
| Andrew Bartleet and Caroline Blair-Smith | The Edmund & Betsy Cabot Charitable Foundation | W. Austin and Alison Curwen              | Anne Ferree and Michael Frey  |
| John and Joan Bartley                    | Virginia Wellington Cabot Foundation           | Paul Dale                                | Fidelity Charitable Gift Fund |
| Margaret Barton and Thomas Kimbrough     | Jessie Cahill                                  | Agnes Danciger                           | Mary and Kenneth Finegan      |
| Jeraldine Batchelder                     | Robert and Roberta Callanan                    | Murray and Judith Danforth               | Nancy Finegood                |
| Chip and Katie Bauer                     | The Capital Group Companies                    | Mike and Christy Darlington              | Robert Flight                 |
| L. Clay and Janis Beall III              | Julia Carleton and Jared Cumming               | Stuart Dawson                            | Christopher and Jane Flower   |
| George Beard                             | Jean-Jacques and Mary Carnal                   | Reginald and Donna Dean                  | The Four Lanes Trust          |
| Salvatore Becker                         | Mary and Michael Carpenter                     | David DeBiasi                            | Clayton and Margaret Fowler   |
| Michael and Nancy Beebe                  | Michael P. Carpenter Jr.                       | Jeanne Dellamarco and Tom Lyman          | John Freeman                  |
| Fred Beesley                             | Christopher Carrigan and Laura Cabot Carrigan  | Richard DeMello                          | John Furse and Susanne Nitter |
| Belayer Fund                             | Richard and Patricia Cavanagh                  | Paul deMoore                             | Beth Gadbois                  |
| James Belikove                           | Robert Chatfield                               | Maureen and John Denison                 | Michael Garvey                |
| Robert Bennett                           | Sarah Chesnutt and Kelsy                       | Eric and Andrea Denny                    | William and Wendy Gaunt       |
| Lissa Bentley                            |  | Faith Diemand                            | Lavern Gaynor                 |
| Gerald Bergtrom                          |  | James and Rosangela DiManto              | Mark Geisler                  |
| Irwin Bernstein                          |  | Stephen Dittmann                         | Maureen Geiser                |
| Alfred Bigelow                           |  | James Doane                              | Kathleen Gilbert              |
| Victoria and Hugh Blair-Smith            |  |  | Brooks and John Giles         |
| The Arthur M. Blank Family Foundation    |  |  | Philip and Jodie Giuffrida    |
| Constance Bodurow                        |  |  | Matthew and Heather Glass     |
| Amber Bolduc                             |  |  |                               |

A romantic couple is shown from behind, embracing on a rocky cliff. The man is wearing a dark jacket and the woman is wearing a light blue hoodie. They are looking out over a vast landscape of rolling hills and mountains under a warm, golden sunset sky. The word "COMPASSIONATE" is overlaid in white text on an orange rectangular background.

# COMPASSIONATE

# DONOR LIST (continued)

Our donors bring life-changing experiences to students from across the country. Thank you for your incredible support and generosity. **You are Outward Bound.**

|                                       |   |                                  |  |
|---------------------------------------|---|----------------------------------|--|
| Walter and Eleanor Goddard            | Chris Janeway   | Julia Maher and Clovis Anjard    | The New York Community Trust               |
| Douglas and Sharon Goldhirsch         | Susanne Javorski and Bruce MacLeod                              | Neil Mahoney                     | Gary Newfield                              |
| Barbara Goodbody                      | Diane and Richard Johnson                                       | Maine Community Foundation       | Jack and Kimberly Nicolet                  |
| Bob and Maureen Gordon                | Rob Johnson   | Wendy Makins                     | Dennis Nixon                               |
| Lewis and Remle Gordon                | Celia Jones   | Rachel Homer and David Makowski  | Carol Noble                                |
| Michael Gorton and Karen Swift-Gorton | Edward Jones  | Joseph and Beverly Maksin        | Paige Noland                               |
| Elizabeth Graham                      | Tom Jones and Suzette Jones                                     | Andrew Manus                     | Dellora A. and Lester J. Norris Foundation |
| Helen I. Graham Charitable Foundation | K2 Foundation   | Maritime Energy                  | Elizabeth O'Connor and Kipp Wright         |
| Thomas and Nancy Gravina              | Lisa and Chris Kaneb  | Elmer Marlin                     | James Olam                                 |
| Edward and Conchi Green               | Ryan Karbula  | Lewis Maul                       | Norman Olsen                               |
| Stephen Green                         | David Kaye  | John McBride and Jana Herbener   | Judy Onanian                               |
| Susan and Donald Hamill               | Jan Kearce  | Betsy McCann                     | Tom O'Neal                                 |
| Marion McCollom Hampton               | Daniel C. Keleher Jr.   | Michael McCarthy                 | Luke O'Neill                               |
| John Hannan                           | Nat and Ellen Kellogg   | George McCown                    | Gretchen Ostherr and Mark Rixon            |
| Maureen Hanson                        | Peter and Cynthia Kellogg                                       | Edmond McGrath                   | Outward Bound, Inc.                        |
| Gretchen Hardy                        | Peter and Alice Kent  | Norman and Dorothy McCulloch     | Park Avenue Charitable Fund                |
| Nancy and Bruce Harrington            | Paul Kiltinen   | Henry and Edith McHenry          | Anna Parker                                |
| Dana Harris                           | Sumner and Marjorie Kinney                                      | Sharon McHold                    | Laurie Parker                              |
| Jay Harris                            | Sarah Kirm  | Larry McIntosh                   | Rafe and Catherine Parker                  |
| John and Alice Harrison               | Louis and Pauline Kislik  | Mariah Mears                     | Derry Patterson                            |
| Christopher Harte                     | Bradford and Bonnie Klein                                       | James Meditz                     | Claudia Pavlak                             |
| Philip Haskell                        | Lee Klingenstein  | Erin and Seth Meyer              | Jack and Zan Peat                          |
| Stephen Hassenfelt                    | Alan Klingenstein   | Adele Miller                     | The Jack & Zan Peat Family Trust           |
| Catherine Hatton                      | Janice Knight   | Clyde Miller                     | James Percival                             |
| Gordon Hayes                          | A. Lynn and June Koester  | Edward and Janet Miller          | Michael and Missy Perlis                   |
| William Hayes                         | Gretchen Kuhn and KC Heyniger                                   | Holly Miller                     | The Perlis Family Charitable Fund          |
| Michael Heaney                        | Laura Kohler and Stephen Proudman                               | J. Riley Miller                  | Henry and Mirlene Perry                    |
| Karl Heisler and Sarah Chambers       | Mark and Deirdre Lacambra                                       | William and June Miller          | Judith Peters                              |
| Robert and Chun Mei Chai Hellerson    | Richard Lancaster   | Christopher and Catherine Milton | Marilyn Peters                             |
| Barbara Helton                        | John Larsen   | Daniel Miner                     | Brian Peterson                             |
| Karen and David Hinchin               | John Larsen   | Joshua and Mary Miner            | Kathleen and Donald Philbrook              |
| Stephen and Nancy Homer               | Jasper Lawson   | Patricia Monahan                 | Harriet Phillips                           |
| Fiona and Tony Hooper                 | James Steven Lee  | Joel Monell                      | John Phillips                              |
| Deborah and Bud Hoops                 | Peter Lehman and Ann Wynne                                      | Mary Moran and Bruce Haffner     | Lily Piel                                  |
| Eric Hopkins                          | Daniel Levine   | Marian Morgan                    | Robert Pierce                              |
| Horizon Foundation                    | Robert "Grandpa" of the late Michael Culver and Mary Ann Levins | John Morin                       | Michael and Deborah Pikulin                |
| Peter and Anne Horne                  | Philip Lieberman  | Barbara Moroski-Browne           | Nancy Pivrotto-Barbe and Lorraine Corso    |
| David Hoyt                            | Sue Lincoln   | Stephen and Elizabeth Morris     | Fred Pool                                  |
| Mark Hughes                           | Sharon Lombardo   | John Morris                      | Jen Porter and John Dietter                |
| Fred Huntington                       | The Lookout Foundation  | Sheila Mossman                   | Philip Preston                             |
| Donald and Wendy Hyman                | R. Bruce MacAdam and Kochava Duschenes                          | Nejdat and Andrea Mulla          | Robert Pruzan & Tracey Winn Pruzan         |
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AND I HOPE YOU KNOW THAT  
I WILL CARRY THIS TRIP, THIS  
BOAT, AND THESE PEOPLE WITH  
ME FOR THE REST OF MY LIFE.”**

*-Eliza, age 17*



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